Financial Statements
Year Ended March 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Western Counties Regional Library

Qualified Opinion

We have audited the financial statements of Western Counties Regional Library (the "library"), which comprise the statement of financial position as at March 31, 2025, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the library as at March 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

The Western Counties Regional Library provides a management service award which is payable to qualifying management employees upon retirement. The related expense and liability has been accrued by management. We were unable to obtain sufficient audit evidence over completeness of the management service award. Accordingly, our verification of the related expense and liability was limited to the amounts recorded in the records of the Library and we are not able to determine whether any adjustments might be necessary to salaries and benefits, any related effect on excess of revenue over expenditures, net assets, or management service award payable.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the library in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the library's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the library or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the library's financial reporting process.



Independent Auditor's Report to the Board of Directors of Western Counties Regional Library (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the library's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the library's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the library to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Yarmouth, Nova Scotia June 5, 2025

Chartered Professional Accountants



Statement of Financial Position

March 31, 2025

		2025		2024
ASSETS				
CURRENT				
Cash	\$	791,571	\$	729,97
Investments (note 5)		976,539		913,53
HST receivable		17,999		15,32
Due from Western Counties Regional Library Charitable				
Association (note 4)		16,372		17,98
		1,802,481		1,676,82
EQUIPMENT (note 6)		152,264		164,46
INTANGIBLE ASSETS (note 7)		23,709		26,35
	\$	1,978,454	\$	1,867,63
CURRENT LIABILITIES Accounts payable for library materials committed	\$	7,932	\$	19,52
Accounts payable Accounts payable	Ψ	18,855	Ψ	11,64
Management service award payable (note 8)		94,162		78,75
Deferred revenue (note 9)		160,438		107,27
		281,387		217,19
DEFERRED CAPITAL CONTRIBUTIONS (note 10)		22,286		23,45
Total liabilities		303,673		240,65
NET ASSETS				
Capital (note 11)		175,973		190,81
Library development (note 12)		1,498,808		1,436,16
		1,674,781		1,626,98
	\$	1,978,454	\$	1,867,63

Director

Director

Statement of Revenues and Expenditures

		Operating		Library	2025	2024
		Operating	De	velopment	2023	2024
REVENUES						
Provincial grants:						
Operating grant	\$	1,222,500	\$	_	\$ 1,222,500	\$ 1,222,500
Acadian grant		138,000		-	138,000	138,000
Municipal grants		460,700		-	460,700	447,800
Investment income		-		69,311	69,311	56,852
Unrealized gain (loss) on investments		-		21,374	21,374	30,974
Fees and recoveries		14,066		-	14,066	15,732
Yarmouth Public Library and						
Museum (note 4)		32,093		-	32,093	31,094
Miscellaneous grants (note 4)		135,580		-	135,580	118,477
Other income		13,361		-	13,361	15,419
Amortization of deferred capital						
contributions	_	1,173		=	1,173	1,235
		2,017,473		90,685	2,108,158	2,078,083
EXPENSES						
Salaries and benefits		1,516,666		15,407	1,532,073	1,462,493
Library materials		196,278		-	196,278	200,434
Vehicle operations		13,982		_	13,982	15,530
Supplies and consumables		25,146		_	25,146	26,166
Telephone and communications		4,403		_	4,403	4,316
Travel		2,261		_	2,261	2,049
Insurance		18,408		_	18,408	17,540
Interest and bank charges		3,895		_	3,895	3,930
Professional fees		21,726		_	21,726	12,292
Headquarters rent (note 4)		49,200		_	49,200	48,000
Postage		13,888		_	13,888	13,392
Lease and service agreements		2,930		_	2,930	2,726
HST expense		11,250		_	11,250	10,387
Computer equipment and		,			,	,
maintenance		61,892		_	61,892	57,487
Grant expense		46,385		_	46,385	47,649
Program supplies		7,129		_	7,129	2,324
Website maintenance		9,700		-	9,700	4,600
Training and educational						
development		1,720		-	1,720	3,630
Conference		3,158		-	3,158	2,190
Miscellaneous		17,984		-	17,984	8,143
Depreciation of equipment and						
intangible assets	_	16,951		-	16,951	17,408
	_	2,044,952		15,407	2,060,359	1,962,686
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$	(27,479)	\$	75,278	\$ 47,799	\$ 115,397

Statement of Changes in Net Assets

	Operating	Capital	Library Development	2025	2024
NET ASSETS - BEGINNING OF YEAF \$ Excess of revenues over	- \$	190,816	\$ 1,436,166 \$	1,626,982 \$	1,511,585
expenses Interfund transfers	(10,528) 10,528	(16,951) 2,108	75,278 (12,636)	47,799 -	115,397
NET ASSETS - END OF YEAR \$	- \$	175,973	\$ 1,498,808 \$	1,674,781 \$	1,626,982

Statement of Cash Flows

	2025	2024
OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 47,799	\$ 115,397
Items not affecting cash:		
Unrealized gain (loss) on investments	(21,374)	(30,974)
Amortization of deferred capital contributions	(1,173)	(1,235)
Depreciation of equipment and intangible assets	 16,951	17,408
	42,203	100,596
Changes in non-cash working capital:		
HST receivable	(2,679)	5,502
Due from Western Counties Regional Library Charitable Association	1,610	7,202
Accounts payable	7,215	727
Accounts payable for library materials committed	(11,591)	19,523
Management service award payable	15,406	13,950
Deferred revenue	 53,163	73,945
	63,124	120,849
Cash flow from operating activities	 105,327	221,445
INVESTING ACTIVITIES		
Proceeds from sale of investments	(160,389)	(136,068)
Purchase of equipment	(2,107)	(8,297)
Proceeds received on maturity of investments	118,762	107,662
Cash flow used by investing activities	 (43,734)	(36,703)
INCREASE IN CASH FLOW	61,593	184,742
Cash - beginning of year	729,978	545,236
CASH - END OF YEAR	\$ 791,571	\$ 729,978

Notes to Financial Statements

Year Ended March 31, 2025

1. GENERAL

The Western Counties Regional Library operates public libraries in communities throughout Southwestern Nova Scotia. The Library is a registered charity under the Income Tax Act and accordingly, is exempt from income taxes provided certain requirements are met under the Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and, in management's opinion, with consideration of materiality and within the framework of the following accounting policies:

(a) Cash and short term investments

Cash is comprised of cash on hand and cash on deposits.

(b) Fund accounting

The Library uses three funds to record its transactions:

i) Operating Fund

Assets, liabilities, revenues, and expenses related to program delivery and administrative activities are reported through the Operating Fund.

ii) Capital Fund

The Capital Fund includes the Library's equipment assets and the related yearly depreciation expense of those assets. Equipment asset additions funded through operations are recorded in the Capital Fund under assets and charged to the Operating Fund through an interfund transfer.

iii) Library Development Fund

The Library Development Fund comprises excess funds internally restricted by the Library for the future development of the library. The annual excess or deficiency of revenue over expenses is transferred to the Library Development Fund through an interfund transfer. Annual charges for management service awards are accrued as an expense in the Library Development Fund. The corresponding liability established for future retirement benefits for management is a liability of this fund.

(c) Revenue recognition

Western Counties Regional Library follows the restricted fund method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the expenses are incurred. Restricted contributions received, but not yet taken into income, are carried on the Statement of Financial Position as Deferred Revenue.

Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured

Externally restricted contributions received for equipment additions are deferred and amortized on the same basis as the related equipment is depreciated.

Notes to Financial Statements

Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Investments

Investments include both equity and fixed income investments. Equity investments are recorded at their published fair market value. Any unrealized holding gains and losses related to equity investments, being the difference between the cost and the fair market value, are included in the statement of operations. The fixed income investments are recorded at their amortized cost. If the market value of the fixed income investments becomes lower than cost and its decline in value is considered to be other than temporary, the investments are written down to the market value at that point in time. Premiums or discounts incurred at the time of purchasing fixed income investments are amortized over the term of the fixed income investments.

(e) Equipment

Equipment is stated at cost. Contributed equipment is recorded at its fair value at the time of the contribution. Depreciation is recorded based on the estimated useful life of assets on a declining balance basis at the following rates and methods:

Equipment 45% declining balance method Motor vehicles 10% declining balance method Automation equipment 5% - 45% declining balance method Phone system 6% declining balance method Leasehold improvements 4% declining balance method

(f) Intangible assets

Intangible assets are recorded at cost. Depreciation is provided on the declining balance basis method. Website is depreciated at 5% and logo and branding is depreciated at 15% annually.

(g) <u>Library materials</u>

The Library does not record an inventory of library materials. When library materials are purchased, they are charged as an expense in the Operating Fund in the year of acquisition. Library materials for which purchase orders are outstanding at year end are charged to expense and recorded as accounts payable for library materials

(h) Measurement uncertainty

In preparing the Library's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and reported amounts of revenue and expenses. Actual amounts could differ from these estimates. The carrying value of management service award payable and the estimated useful life of equipment represents management's best estimates.

3. FINANCIAL INSTRUMENTS

The Library's financial instruments consist of cash, HST receivable, investments, accounts payable, and management service award payable. All financial instruments are initially recognized at fair value and subsequently measured at amortized cost, except for equity investments, which are measured at fair value. Changes in fair value are recognized in the statement of operations in the period incurred.

When financial assets are determined to be impaired, the carrying amount is reduced to the greater of the discounted future cash flows expected, or the proceeds that could be realized from the sale of the financial asset. Such impairments can be reversed if the value subsequently improves.

The financial instruments expose the Library to certain financial risks and uncertainties, including:

Notes to Financial Statements

Year Ended March 31, 2025

3. FINANCIAL INSTRUMENTS (continued)

a) Market risk

The Library's investments in mutual funds exposes the Library to price risks as these investments are subject to price changes in an open market due to market movements, global economic conditions, global markets, and changes to market rates of interest.

4. RELATED PARTY TRANSACTIONS

The Library is related to the Western Counties Regional Library Charitable Association through a shared Board of Directors. In 1982, the Charitable Association was formed to assist in the work of the Library, and to receive gifts, bequests, donations, etc. on behalf of the Western Counties Regional Library.

Total revenues for the Charitable Association for 2024 were \$44,059 (2024: \$25,952), expenses \$19,235 (2024: \$20,020), assets \$561,967 (2024: \$523,756), liabilities \$191,683 (2024: \$178,295), net assets \$370,284 (2024: \$345,461), cash flows from operating activities \$26,885 (2024: -\$7,007), cash flows from investing activities -\$12,042 (2024: -\$8,266), and cash flows from financing activities nil (2023 - nil).

In addition to the Charitable Association, the Library is also related to the Yarmouth Public Library and Museum through shared Board members.

During the year, the Library had the following transactions with its related parties:

	 2025	 2024
Western Counties Regional Library Charitable Association		
Donation included under miscellaneous grants	\$ 16,393	\$ 15,117
Increase (decrease) in accounts receivable	\$ 1,610	\$ 7,202
Yarmouth Public Library and Museum		
Grants received from Yarmouth Public Library and Museum Book		
Fund recorded under Yarmouth Public Library and Museum		
Revenue	\$ 10,000	\$ 10,000
Recovered salaries for janitorial services recorded under Yarmouth		
Public Library and Museum Revenue	22,093	21,094
Headquarters rent expense	49,200	48,000

The Library has committed to continuing renting its headquarters space from Yarmouth Public Library and Museum for one more year for \$50,400.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

5.	INVESTMENTS	 2025	2024
	Cashable GICs held with RBC for the management service award, maturing annually on June 27, bearing interest at 4.10% (2024 - 4.50%) Cashable GICs held with RBC for library development, maturing annually on June 27, bearing interest at 4.10% (2024 - 4.50%) Canadian mutual funds held with RBC for library development	\$ 102,385 31,055 843,100	\$ 89,171 29,590 794,776
		\$ 976,540	\$ 913,537

Notes to Financial Statements

Year Ended March 31, 2025

	EOUIPMENT
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	 Cost	 cumulated preciation	N	2025 Net book value	2024 Net book value
Motor vehicles Equipment Phone system Automation equipment Leasehold improvements Furniture and fixtures	\$ 103,495 195,762 11,257 359,860 39,181 36,500	\$ 45,598 192,184 3,465 335,440 5,199 11,905	\$	57,897 3,578 7,792 24,420 33,982 24,595	\$ 64,330 6,506 8,289 25,748 33,246 26,345
	\$ 746,055	\$ 593,791	\$	152,264	\$ 164,464

7. INTANGIBLE ASSETS

	 2025	2024
Website Logo and branding	\$ 18,145 19,650	\$ 18,145 19,650
Less accumulated amortization	 37,795 (14,086)	37,795 (11,444)
	\$ 23,709	\$ 26,351

8. POST EMPLOYMENT OBLIGATIONS

The Library's employees are eligible for post employment benefits, which are dependent on whether the employee is a member of the Union or is management.

Union defined contribution pension plan

The Library contributes to its unionized employees' pension plan, matching the defined contributions based on a percentage of the employee's wage. As at March 31, 2025 there were no required future contributions in respect to past service and all contributions required under the plan have been funded. Contributions to this plan for the year totaled \$37,467 (2024 - \$35,124).

Management defined contribution pension plan

The Library contributed to a defined contribution pension plan for its management employees, matching the employee's contribution which is based on a percentage of the employee's wage. As at March 31, 2025 there were no required future contributions in respect to past service and all contributions required under the plan have been funded. Contributions to this plan for the year totaled \$29,518 (2024 - \$29,488).

Management service award benefit

The Library also provides future retirement benefits to management through a management service award program. In order to be eligible for the Management Service Award, an employee must meet one of the following criteria: reach 55 years of age and have 15 years of service in management, or reach the age of 60 with 10 years of service in management. The amount of the award is based upon three months salary at the salary rate in effect upon the date of retirement. Eligible employees also receive three days of salary for each year they work beyond their required years of service to a maximum of five calendar months. The accrued benefit obligation as at March 31, 2025 was \$94,162 and the Library has set aside \$102,385 at year-end to cover this liability. The economic assumptions used to calculate the liability represent the Library's best estimates for expected rates for:

Inflation 2.00%

Notes to Financial Statements

Year Ended March 31, 2025

Q	POST EMPLOYMENT	ORLIGATIONS	(continued)
ο.	LOSI EMILLOTMENT	ODLIGATIONS	(Comunueu)

	2025
Salary increase rate	1.00%
Discount on accrued benefit obligation	3.75%
Expected long-term rate on return on assets	2.20%

9. DEFERRED REVENUE

	 Additions	Γ	Distributions	2025	2024
Food for security initiative	\$ 26,974	\$	-	\$ 26,974	\$ -
Serving people better Grant	49,939		-	49,939	-
Imagining Our Future	-		23,750	2,049	25,800
Provincial Bridge Funding	66,000		66,000	66,000	66,000
Period Poverty Grant	-		-	14,691	14,691
Donations for a particular purpose	 -		-	784	784
	\$ 142,913	\$	89,750	\$ 160,437	\$ 107,275

10. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized portion of funding received for the purchase of equipment. The amortization of capital contributions is recorded as revenue in the statement of operations, and is calculated on the same basis as the related asset is depreciated. The changes in the deferred capital contributions balance are as follows:

	 2025	2024
Balance at beginning of year Add capital contributions received during the year Less amortization of deferred capital contributions	\$ 23,459 - (1,173)	\$ 24,694 - (1,235)
	\$ 22,286	\$ 23,459

11. NET ASSETS - CAPITAL FUND

		2025	2024
Property and equipment, net of accumulated depreciation Less amounted funded through deferred capital contributions		175,973 (22,286)	\$ 190,815 (23,459)
	\$	153,687	\$ 167,356

Annually, an interfund transfer is recorded from the Operating Fund to the Capital Fund for the acquisition of capital assets. The interfund transfer to Capital Fund for 2025 was \$2,108 (2024 - \$8,297).

12. NET ASSETS - LIBRARY DEVELOPMENT FUND

	 2025	2024
Balance at beginning of year Excess - revenue over expenses	\$ 1,436,166 75,278	\$ 1,311,658 73,876
Interfund transfer: Operating Fund excess - revenue over expenses,		
internally restricted	 (12,636)	50,632

Notes to Financial Statements

Year Ended March 31, 2025

12. NET ASSETS - LIBRARY DEVELOPMENT FUND (continued)

 2025	2024
\$ 1,498,808	\$ 1,436,166

Annually, the Board of Directors transfers all surpluses of the Operating Fund, that are not used for the Capital Fund, to the Library Development Fund.

13. ECONOMIC DEPENDENCE

The Library's operations are funded primarily through grants from the Province of Nova Scotia and the eleven municipalities of Southwest Nova Scotia, which accounts for 94% of the Library's revenue. The Library's operations are dependent on continued support from these funders.

14. COMMITMENTS

As a designated public sector body by the Government of Nova Scotia, the Library is committed to becoming accessible by 2030 in accordance with the Nova Scotia Accessibility Act. The accessibility standards have not yet been fully developed; therefore, the financial impact on the Library when these standards are enacted is unknown. The extent to which funding will be available to help offset these costs is also unknown. Standards are to be developed in a number of areas, some or all of which may affect the Library's operations. These areas include built environment, education, employment, goods and services, information and communications, and transportation.

The Library has also entered into a rental agreement for its headquarters space for the 2026 fiscal year,, as detailed in note 4.